

UNITED STATES DISTRICT COURT
FOR THE DISTRICT OF MASSACHUSETTS

DOREL STEEL ERECTION CORPORATION :

vs. :

C.A. No.: 05-10627-WGY

CAPCO STEEL CORPORATION :

and :

CANAM STEEL CORPORATION :

Reach and Apply Defendant :

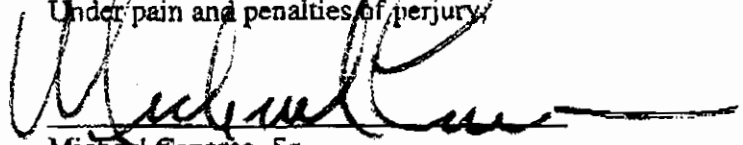
**AFFIDAVIT IN SUPPORT
OF DEFENDANT CAPCO STEEL CORPORATION'S OBJECTION
TO PLAINTIFF'S MOTION FOR PRELIMINARY INJUNCTION**

Now comes the below-signed affiant and under pain and penalties of perjury does depose and say:

1. I am the Operating Manager of defendant, Capco Steel Corporation ("Capco"), in the above titled action;
2. Capco performs in excess of approximately \$80,000,000 in sales per year and Capco currently employs over 600 persons;
3. Capco is in strong financial condition.
4. We are in receipt of the final payment from Canam Steel Corporation in the sum of \$311,086.00 in relation to the Boston Convention Center and Capco, with its accountants, are in the process of reviewing the accounting, including expenses, etc. and any payment (depending on the accounting) will be made to the four partners, one of whom is the plaintiff; CAPCO DISTRIBUTED APPROXIMATELY \$3,200,000.00 TO EACH PARTNER, WHICH IS PROFIT AFTER EXPENSES.
5. I have reviewed all of the facts contained in Capco's objection to plaintiff's motion for a temporary restraining order and state that to the best of my knowledge and belief of the operations of Capco, that they are true in every respect.

6. Capco is currently performing several substantial projects in the Massachusetts area, including but not limited to Boston Convention Center Hotel, Fenway Housing, Marriott South Boston. In the Rhode Island area, Gtech and Water Place.

Signed this 25 day of NOV., 2005
Under pain and penalties of perjury,



Michael Caparco, Sr.
Operating Manager, Capco Steel Corporation

STATE OF RHODE ISLAND
PROVIDENCE, SC.

Then personally appeared the above-named individual and made oath that the statements contained herein are true to the best of his knowledge, information and belief.



Name:

Notary Public

My Commission Expires:

WITNESS

A

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (the "Memorandum" or the "Agreement") is entered into and shall be effective as of the 19th day of July, 2001, by and among Capco Steel Corporation, a Rhode Island corporation with its principal place of business at 33 Acorn Street, Providence, RI 02903 ("Capco"); Dorel Steel Erection Corporation, a Massachusetts corporation with its principal place of business at 33 Fayette Street, Quincy, Massachusetts 02171 ("Dorel"); James F. Stearns Company, a Massachusetts corporation with its principal place of business at 35 Pond Park Road, Hingham, Massachusetts 02043 ("Stearns"); and Prime Steel Corporation, a Massachusetts corporation with its principal place of business at 7 Sullivan Road, North Billerica, Massachusetts 01862 ("Prime").

WHEREAS, Canam Steel Corporation, a Massachusetts corporation having a principal place of business located at P.O. Box C-285, 4010 Clay Street, Point of Rocks, Maryland 21777 ("Canam" or the "Prime Steel Contractor"), as subcontractor, has entered into that certain subcontract agreement dated 10/1/00 (the "Clark/Huber Subcontract") with Clark/Huber, Hunt & Nichols/Berry, A Joint Venture, having a principal place of business located at 420 D Street, Boston, Massachusetts 02210 ("Clark/Huber"), as general contractor, concerning the structural steel, metal deck, metal stairs and railings and catwalks, and related work for that certain construction project located at 1000 State Street, Boston, Massachusetts and known as "Boston Convention and Exhibition Center" (the "Project"), such work having a current value of approximately Eighty Nine Million Seven Hundred Thousand Dollars (\$89,700,000).

WHEREAS, Capco and Canam have entered into that certain subcontract agreement dated 10/1/00, 2001 concerning certain portions of the structural steel and related work for the Project, a copy of which is attached hereto and made a part hereof as EXHIBIT A (the "Prime Agreement").

WHEREAS, pursuant to the Prime Agreement, Canam (as prime steel subcontractor for the Project) has subcontracted to Capco certain aspects of the structural steel and related work for the Project, such work having a current value of approximately Thirty Five Million Dollars (\$35,000,000).

WHEREAS, Capco desires to enter into a sub-subcontract arrangement with Dorel respecting certain aspects of the structural steel and related work for the Project to be performed under the Prime Agreement, such work having a current value of approximately Eight Million Seven Hundred Fifty Thousand Dollars (\$8,750,000), and Canam has acknowledged and agreed to such sub-subcontract arrangement (together with this Memorandum of Understanding and the sub-subcontract arrangements with Stearns and Prime, the "Subcontracts").

B Dorel Steel

WHEREAS, Capco desires to enter into a sub-subcontract arrangement with Stearns respecting certain aspects of the structural steel and related work for the Project to be performed under the Prime Agreement, such work having a current value of approximately Eight Million Seven Hundred Fifty Thousand Dollars (\$8,750,000), and Canam has acknowledged and agreed to such sub-subcontract arrangement (together with this Memorandum of Understanding and the sub-subcontract arrangements with Dorel and Prime, the "Subcontracts").

WHEREAS, Capco desires to enter into a sub-subcontract arrangement with Prime respecting certain aspects of the structural steel and related work for the Project to be performed under the Prime Agreement, such work having a current value of approximately Eight Million Seven Hundred Fifty Thousand Dollars (\$8,750,000), and Canam has acknowledged and agreed to such sub-subcontract arrangement (together with this Memorandum of Understanding and the sub-subcontract arrangements with Dorel and Stearns, the "Subcontracts").

WHEREAS, notwithstanding the foregoing, and in full recognition of the above subcontract arrangement, the parties hereto agree and acknowledge that performance of the services to be rendered under the Prime Agreement by Capco and under the Subcontracts by Dorel, Stearns, and Prime shall be most efficiently, economically, and expeditiously accomplished based on a coordinated and joint effort of the parties hereto, with the parties sharing equally in the performance, substantive decision making, scheduling, profits and losses, and risks and rewards related to the services to be provided under the Prime Agreement, and that the nature and manner of said coordinated effort of the services to be provided under the Prime Agreement, and the respective responsibilities, interests, and liabilities of the parties in connection therewith, have been set forth in this Memorandum, as supplemented by the provisions of SCHEDULE 1 attached hereto and made a part hereof.

NOW THEREFORE, in consideration of the foregoing, of the mutual covenants and promises contained herein, and for other good and valuable consideration the receipt and sufficiency of which is hereby acknowledged, the parties hereto hereby agree as follows.

1. Relationship of Parties. The relationship of the parties shall be as independent contractors, and shall not be considered or deemed to be that of joint venturers, partners, employer/employee, principal/agent, or any other association whatsoever, and neither party shall have the power to bind or obligate the other except as specifically set forth herein. No party hereto shall have any authority, by reason of this Agreement or the relationships created hereby, to hold itself out as a general agent or partner of another party. The parties hereby acknowledge and agree that each may engage in any activity whatsoever (as an owner, agent, consultant, or otherwise) in addition to the Project.

2. Definitions. When used in this Agreement the following capitalized words and phrases shall have the following meanings:

2.1. "Agreement" means this Memorandum of Understanding, including each exhibit and schedule attached hereto, as amended from time to time. Words such as "herein," "hereinafter," "hereof," "hereto," and "hereunder," refer to this Agreement as a whole, unless the context otherwise requires.

2.2. "Bankruptcy" means, with respect to any Person, the occurrence of any one or more of the following events: (i) the making by such Person of an assignment for the benefit of creditors; (ii) the filing by such Person of a voluntary petition in bankruptcy; (iii) the entry of any order adjudicating such Person a bankrupt or insolvent; (iv) the filing by such Person of a petition or answer seeking for such Person any reorganization, arrangement, composition, readjustment, liquidation, dissolution, or similar relief under any statute, law, or regulation; (v) the filing by such Person of an answer or other pleading admitting or failing to contest the material allegations of a petition filed against such Person in any proceeding of such nature; (vi) the seeking of, consenting to, or acquiescing in, by such Person, the appointment of a trustee, receiver, or liquidator of such Person or of all of any substantial part of such Person's properties; (vii) the expiration of One Hundred Twenty (120) days after the commencement of any proceeding against such Person seeking reorganization, arrangement, composition, readjustment, liquidation, dissolution, or similar relief under any statute, law, or regulation, if such proceeding has not theretofore been dismissed; or (viii) the expiration of Ninety (90) days after the appointment, without such Person's consent or acquiescence, of a trustee, receiver, or liquidator of such Person or of all or any substantial part of such Person's properties, if the appointment has not theretofore been vacated or stayed; or the expiration of Ninety (90) days after the expiration of any stay, if the appointment has not theretofore been vacated.

2.3. "Consent of the Parties" means the written consent or approval of the majority in number of the parties hereto.

2.4. "Person" means any individual, partnership (whether general or limited), limited liability company, corporation, association, trust, estate, custodian, nominee, or other entity, in its own or any representative capacity.

2.5. "Prime Agreement" has the meaning set forth in the introductory paragraphs of this Agreement.

2.6. "Project" has the meaning set forth in the introductory paragraphs of this Agreement.

2.7. "Subcontract(s)" has the meaning set forth in the introductory paragraphs of this Agreement.

2.8. "Transfer" means, as a noun, any voluntary or involuntary transfer, sale, pledge or other disposition and, as a verb, voluntarily to transfer, sell, pledge or otherwise dispose of property, assets, or items.

3. Labor, Materials, and Resources. Each party agrees to contribute to the services to be performed under the Prime Agreement an equal share of the labor, materials, and resources necessary to complete the services to be provided under the Prime Agreement, all as further described in the schedule of labor, materials, and resources attached hereto and made a part hereof as EXHIBIT B (the "Schedule"), as the same may be amended from time to time by the Consent of the Parties; provided, however, that all laborers on the Project pursuant hereto or pursuant to the Prime Agreement shall solely be employees of Capco. Modifications to the Schedule may be recommended by the Project Manager, as such term is defined in *Section 4.2* hereof, and shall be considered for all purposes hereof to be approved by the parties unless at least a majority in number of the parties, after written notice of such recommendation, promptly object in writing thereto.

3.1. It is anticipated that the contributions of labor, materials, and resources hereunder will be required in accordance with the so-called critical path method. A copy of the critical path thereunder (the "Critical Path") shall be incorporated into the Schedule.

4. Management. The management of the coordinated and joint services to be provided by the parties hereunder as related to the Prime Agreement, except where explicitly provided otherwise herein, shall be based on the Consent of the Parties. Except as otherwise expressly provided in this Agreement, any action or vote taken, or any decision made, hereunder shall be by the Consent of the Parties. No meeting, formal or informal, shall be required by the parties to act. All of the parties shall cooperate with each other to do all things necessary and incidental to the completion of the Project in accordance with the Prime Agreement and the Subcontracts.

4.1. Authorized Representatives. Each party designates the following representative to exercise its right to consent on any matter submitted for consent or approval hereunder or as otherwise related to the Project:

- (i) Capco: Michael Caparco, Sr.
- (ii) Dorel: John D. Murphy, Jr.
- (iii) Stearns: James Stearns.
- (iv) Prime: Richard Long

Each party may at any time substitute an alternate representative in place of its above-named representative by delivering written notice thereof to all of the other parties. Each party's

representative or alternate representative is hereby granted and shall hereafter possess authority to act for such party on all matters of interest to it with respect to its participation hereunder.

4.2. Project Manager. The parties shall appoint a project manager (the "Project Manager") who, subject to this Agreement and to the direction and control of the parties by Consent of the Parties, shall be in charge of managing and directing the day-to-day respective and collective contributions of labor, materials, and resources on the Project site by the parties in accordance with the Schedule and in the performance of the Prime Agreement. The Project Manager shall hold office for such term as determined by, and may be removed with or without cause by, the Consent of the Parties. The parties agree and acknowledge that the initial Project Manager shall be Michael Cushing.

4.3. Administrative Project Manager. The parties designate Capco as the administrative project manager hereunder (the "Administrative Project Manager"). In such capacity, the Administrative Project Manager shall, subject to this Agreement, be responsible for all bookkeeping, payroll, billing, filing, and other administrative duties set forth herein, and for the performance of all ministerial acts and duties relating to the payment of all indebtedness, taxes, and expense due or to become due in respect of the Project as contemplated hereunder and under the Prime Agreement. The Administrative Project Manager shall hold office until and unless removed by the unanimous consent of the parties hereto, other than the party proposed to be so removed, for "cause" as such term is defined herein.

4.3.1. For purposes of this Section 4.3, the term "for cause" shall mean and refer to a reasonable belief, articulated and described in sufficient detail so as to adequately notify the party to be charged of the nature and cause of such belief, that the Administrative Project Manager has engaged in any wilful breach of fiduciary obligations, provided that the Administrative Project Manager shall first be provided with no less than Thirty (30) days prior written notice and opportunity to cure such alleged conduct.

4.3.2. The Administrative Project Manager shall receive compensation for serving as Administrative Project Manager in accordance with the schedule of compensation attached hereto and made a part hereof as EXHIBIT C. The Administrative Project Manager shall also be reimbursed for all expenses incurred by it directly attributable to the performance of its duties hereunder within Thirty (30) days of the receipt of payment from Canam associated therewith or applicable thereto.

5. Insurance. The Administrative Project Manager shall procure and maintain, or cause to be procured and maintained, insurance sufficient to enable the parties to comply with applicable laws, regulations, and requirements respecting their performance of services hereunder on the Project in accordance with the Prime Agreement, including but not limited to such liability, casualty, or other insurance as may be required under the Prime Agreement and such surety bonds (and related indemnity agreements) as may be required under the Prime Agreement

and as is customary for projects such as the Project. The Administrative Project Manager shall furnish to the parties, at such times as the parties may reasonably request, a schedule of such insurance and bonding, and copies of certificates evidencing the same.

6. Books and Records. The Administrative Project Manager shall maintain at its principal place of business a separate book of accounting for the Project that shall show a true and accurate record of all costs and expenses incurred, all charges made, all credits made and received, and all income derived in connection with the Prime Agreement. The Administrative Project Manager shall use such method of accounting in preparation of its financial reports respecting the Project and for tax purposes respecting the Project as it shall reasonably determine, and the Administrative Project Manager shall keep such book accordingly. Any party, through its designated representative, shall have the right at any reasonable time and with reasonable prior notice to have access to and inspect and copy the contents of such book. The Administrative Project Manager shall prepare and furnish to each party a summary financial statement regarding such record, no less frequently than Monthly, within Twenty (20) days after the close of each Month during the term hereof.

6.1. Audit. Upon final completion of the Project, a final audit shall be made by the Administrative Project Manager's independent accountants, and copies of such audit shall be furnished to each of the parties.

6.2. Accounts and Temporary Investments. All funds received by Capco under the Prime Agreement shall be deposited in such checking accounts, interest bearing savings accounts, interest bearing time deposits, interest bearing certificates of deposit, or like investment vehicles, in Capco's name, as Capco shall reasonably determine; provided, however, that any such accounts or investment vehicles shall be maintained separately from any other accounts of Capco. Withdrawals from such accounts shall be made only in accordance with the terms hereof. Copies of monthly bank statements shall be distributed to all parties promptly upon receipt.

6.3. Payroll Account. The Administrative Project Manager shall designate an account established as provided in Section 6.2 above for the purpose of payroll for the Project and all withholding taxes and other applicable amounts in connection therewith for services performed by Capco employees related hereto, to the Project, and/or to the Prime Agreement.

7. Profits, Losses, and Distributions.

7.1. Unless otherwise specifically agreed by Consent of the Parties, the parties agree that distributions hereunder prior to final completion of the Project shall be made in the form of reimbursements for expenses in accordance with EXHIBIT B. Each party shall provide written request for reimbursement in accordance with EXHIBIT B to the Administrative Project Manager, along with such supporting documentation as the Administrative Project Manager shall reasonably require, no later than Ten (10) days from the close of each Quarter.

during the term hereof. Such distributions shall be made within Thirty (30) days of the receipt of payment by Capco from Canam corresponding with such reimbursement.

✓ 7.2. Unless otherwise specifically agreed by Consent of the Parties, the parties agree that no Profits, as defined herein, derived hereunder or under the Prime Agreement shall be distributed until final completion of the services to be provided hereunder and under the Prime Agreement, and until completion and approval, by the Consent of the Parties, of the final audit described in *Section 6.1*. For purposes hereof, the term "Profits" shall mean the net income earned by Capco (including established Reserves as defined herein) under the Prime Agreement determined in accordance with generally accepted accounting principles (GAAP).

7.2.1. Notwithstanding anything herein to the contrary, the parties agree and acknowledge that Reserves may be set aside by Capco at the time of final completion of the services to be provided hereunder and under the Prime Agreement in such amounts and for such time periods as Capco may reasonably determine; provided, however, that Reserves shall in no event be held beyond Sixty (60) days from the date of final completion of the services to be provided hereunder and under the Prime Agreement. For purposes hereof, the term "Reserves" shall mean amounts or funds set aside hereunder and in accordance with the terms hereof in such amount as shall be reasonably determined by Capco to be necessary or appropriate, but in no event to exceed * Dollars (\$ *), representing reserved funds specifically set aside for any claims, potential claims, retainage, or additional expenditures which may become due or payable as related hereto or to the Prime Agreement subsequent to final completion of the services to be provided hereunder and under the Prime Agreement.

7.3. The parties agree that in the event of any shortfall or Losses arising out of the performance of the of the services to be provided hereunder and under the Prime Agreement, each party shall assume and promptly pay its pro rata share, based on the fraction in which the numerator is one and the denominator is the total number of parties hereto, of such shortfall or Losses to the Administrative Project Manager on or before the date set by the Consent of the Parties and contained in a written notice to the parties; provided, however, that in no event shall such date be later than the latest date on which Capco can avoid a default or event of default under the Prime Agreement. For purposes hereof, the term "Losses" shall mean such shortfall as may be created to the extent that the costs and expenditures hereunder or under the Prime Agreement exceed the amounts earned by Capco from Canam under the Prime Agreement determined in accordance with generally accepted accounting principles (GAAP). The liability for Losses contemplated herein specifically includes losses based on any agreements to indemnify a surety company or surety companies entered into by Capco and relating to the Project and the services to be provided hereunder and under the Prime Agreement.

8. Events of Default.

** = as mutually agreed
to by the parties.*

8.1. The occurrence of any One (1) or more of the following events shall constitute an "Event of Default" hereunder:

8.1.1. A party shall be or become the subject of a Bankruptcy, as herein defined.

8.1.2. A party shall fail to honor or perform any covenant or obligation hereunder or as required under the Subcontracts or the Prime Agreement, specifically including but not limited to a failure to participate in Project meetings, Project status conferences, or other like meetings respecting the progress of the work to be performed under the Prime Agreement, or a failure to comply with the terms of EXHIBIT B hereof, including the Project schedule and/or the Critical Path.

8.1.3. Reserved.

8.1.4. There shall be any change in the majority ownership or control of any party, or any party shall be dissolved, sold, merged, or otherwise discontinued as to existence, or the occurrence of the filing of a certificate of its dissolution or the equivalent under relevant state law or the administrative or judicial dissolution of any party and the lapse of Thirty (30) days after notice to the corporation of such dissolution without reinstatement, or any party shall sell all or substantially all of its assets; provided, however, that no Event of Default shall have occurred hereunder upon any change in the majority ownership or control of any party if in the reasonable judgment of the remaining parties, arrived at in good faith and fair dealing and memorialized in writing by all of the parties excepting the party subject to such change, said change of majority ownership or control shall not have any material adverse impact on the ability of such party to perform its obligations hereunder.

8.1.5. Any party shall fail to make any required contribution pursuant to *Section 3* hereof on or before the date established by the Consent of the Parties for such contribution, or pursuant to *Section 7.3* hereof on or before the date established therein.

8.2. Notwithstanding the foregoing, in the event of any default under *Section 8.1.2* hereunder, the defaulting party shall first be provided by the non-defaulting parties with no less than Ten (10) days prior written notice and opportunity to cure such default, with said notice articulated and described in sufficient detail so as to adequately notify the party to be charged of the nature of such default.

9. Remedies upon Event of Default. Upon the occurrence of an Event of Default, and the expiration of any applicable cure or grace period, if any, hereunder, the following remedies shall accrue to the non-defaulting parties.

9.1. The defaulting party, without requirement of further action or execution by any Person, shall immediately be deemed to have been removed as a party hereto and to have forfeited any right that it may have to provide services hereunder, under the Prime Agreement, or otherwise as related to the Project.

9.2. The defaulting party, without requirement of further action or execution by any Person, shall forfeit its interest in and right to any Profits hereunder and shall immediately be and become obligated to the other parties for all liabilities, costs, fees, and damages incurred by any or all of the non-defaulting parties as a result of or arising from such default hereunder, under the applicable Subcontract, or otherwise respecting the Project including but not limited to: (a) any delay costs, delay damages, or other damages due to Canam, or the general contractor, owner, or architect for the Project; (b) any increased costs of performance, including extended overhead, and any additional costs arising from delays caused by the defaulting party or work improperly performed by the defaulting party; (c) any costs related to warranty work or other rework, repeat work, or repair work; (d) damages or liability due to third parties; (e) procurement costs and excess procurement costs; (f) consultants' fees and costs; and (g) attorneys fees costs, costs of collection, and related costs.

9.3. Each defaulting party, upon the occurrence of an Event of Default hereunder, does hereby appoint each non-defaulting party as the defaulting party's attorney-in-fact with full power and authority, for and on behalf of the defaulting party and in such defaulting party's name, place, and stead, to sign, acknowledge, swear to, and deliver all documents and instruments that the remaining parties, in their sole and absolute discretion, determine may be necessary or desirable to effect the Transfer, in whole or in part, of such party's interest hereunder, or such party's interest in all existing sub-subcontracts and purchase orders made by such defaulting party, if any, related to the services hereunder. The foregoing power of attorney is a special power of attorney coupled with an interest, shall be irrevocable, and shall survive the Bankruptcy, insolvency, dissolution, or cessation of existence of a defaulting party. Notwithstanding the foregoing, each party hereby covenants and agrees that if such party becomes a defaulting party hereunder, such party will take such actions and execute such instruments of transfer and other instruments and documents as the remaining parties may determine to be necessary or appropriate to further evidence and confirm the Transfer of such defaulting party's interest hereunder. A defaulting party shall also take such actions as may be necessary or as the non-defaulting parties may request to preserve and protect the work performed hereunder, and upon request of the non-defaulting parties shall terminate all existing sub-subcontracts and purchase orders made by such defaulting party, if any, related to the services hereunder.

9.4. Each defaulting party shall indemnify and hold harmless the non-defaulting parties, and their heirs, executors, administrators, successors, assigns, representatives, directors, officers, shareholders, managers, members, owners, principals, partners, employees, servants, agents, affiliates, parent companies, and subsidiaries, jointly and severally, from and

against all costs, expenses, and damages (including, without limitation, reasonable attorneys fees and expenses) that any of such indemnified Persons may incur as a result of such defaulting party's failure to make a mandatory contribution pursuant to *Section 3 and/or Section 7.3* hereof, including the amount of any Losses so incurred.

10. Indemnification.

10.1. The parties agree that in the event that any party shall sustain a liability based on Losses hereunder in an amount which is in excess of its pro rata share (calculated using the fraction in which the numerator is one and the denominator is the total number of parties hereto), then the other parties shall indemnify such party to the extent of any such excess such that each party shall have paid and sustained its proportionate share of any Losses based on the above fractional calculation.

10.2. The parties agree that in the event that Capco shall sustain a liability based on Losses hereunder or otherwise under the Prime Agreement in an amount which is in excess of its pro rata share (calculated using the fraction in which the numerator is one and the denominator is the total number of parties hereto), then the other parties shall indemnify Capco to the extent of any such excess such that each party shall have paid and sustained its proportionate share of any Losses based on the above fractional calculation.

11. Representations and Warranties. Each party hereby represents and warrants to the others, as a material inducement for the other parties to enter into this Agreement, as follows:

11.1. Organization and Authority. Each party is an entity duly organized, validly existing, and in good standing under the laws of its jurisdiction and is duly qualified to conduct business in the jurisdiction where the Project is located. Each party has all requisite power to own its property and to carry on its business as presently conducted and to perform its obligations under this Agreement.

11.2. Authority: Binding Effect. Each party has taken all necessary action to enter into and perform under this Agreement, and has duly authorized the officer executing this Agreement on its behalf to enter into this Agreement. This Agreement and all other agreements, documents, and instruments executed in connection herewith are and will be the valid and binding obligations of each party enforceable against such party in accordance with their respective terms, except as enforceability may be subject to bankruptcy, insolvency, receivership, moratorium, reorganization, fraudulent conveyance, equitable subordination, or similar laws of general application, and the application of equitable principles.

11.3. Absence of Conflicts. The execution and delivery of this Agreement by each party and the consummation of the transactions required hereunder: (i) do not and will not violate or conflict with any statute, regulation, judgment, order, writ, decree, or injunction

currently applicable to any party or to its properties or assets; and (ii) do not and will not violate or conflict with any existing mortgage, indenture, contract, licensing agreement, financing statement, or other agreement binding on any party or any of its subsidiaries.

12. Miscellaneous

12.1. Notices. Any notice, payment, demand, or communication required or permitted to be given by any provision of this Agreement shall be in writing and shall be deemed to have been delivered, given, and received for all purposes (i) if delivered personally to the party or to an officer of the party to whom the same is directed; or (ii) whether or not the same is actually received, if sent by registered or certified mail, postage and charges prepaid, addressed as set forth in the introductory paragraph hereof, or to such other address as the parties may from time to time specify by notice to the other parties. Any such notice shall be deemed to have been delivered, given, and received as of the date so delivered, if delivered personally, or as of the date on which the same was deposited in a regularly maintained receptacle for the deposit of United States mail, addressed and sent as aforesaid.

12.2. Binding Effect: Amendment. Except as otherwise provided in this Agreement, every covenant, term, and provision of this Agreement shall be binding upon and inure to the benefit of the parties and their respective successors and assigns. This Agreement constitutes the entire understanding of the parties hereto with respect to the subject matter hereof; it may be amended, from time to time, only by a written instrument executed by all of the parties.

12.3. Conflict. In the event of any conflict between the provisions of the Subcontracts and the provisions of this Agreement, the provision of this Agreement shall govern.

12.4. Assignment. No party may assign, delegate, or otherwise transfer any of its rights or obligations under this Agreement without the prior written consent of all of the parties hereto.

12.5. Waiver. No failure or delay by any party in exercising any right, power, or privilege hereunder shall operate as a waiver thereof, nor shall any single or partial exercise thereof preclude any other or further exercise thereof or the exercise of any other right, power, or privilege. The rights and remedies herein provided shall be cumulative and not exclusive of any rights or remedies under law.

12.6. Severability. Every provision of this Agreement is intended to be severable. If any term or provision hereof is illegal or invalid for any reason whatsoever, such illegality or invalidity shall not affect the validity or legality of the remainder of this Agreement.

12.7. Counterparts. This Agreement may be signed in any number of counterparts, each of which shall be an original, with the same effect as if all of the parties had

signed the same document. All counterparts shall be construed together and shall constitute one agreement.

12.8. Amendment. No modification or amendment of this Agreement, whether in whole or in part, shall be effective unless made in writing and signed by the parties hereto.

12.9. Governing Law. This Agreement shall be construed and enforced in accordance with the laws of the State of Rhode Island. In any litigation connected with this Agreement, the parties hereto hereby consent to and confer jurisdiction on the courts of the State of Rhode Island, United States of America and on the United States District Court for the District of Rhode Island, and hereby expressly waive any objections to venue in any such courts. THE PARTIES HEREBY WAIVE ANY RIGHT TO A TRIAL BY JURY IN ANY ACTION BROUGHT ON OR WITH RESPECT TO THIS AGREEMENT OR ANY OTHER AGREEMENTS EXECUTED IN CONNECTION THEREWITH.

12.10. Exhibits and Schedules. Any exhibits or schedules annexed hereto are hereby deemed incorporated by reference into and a part hereof as if the same had been set forth verbatim herein.

12.11. Section Headings. The section and other headings set forth herein are for reference and convenience only, and do not define, limit, or extend the scope of this Agreement in any way.

12.12. Pronouns. All pronouns and any variations thereof used herein shall be deemed to refer to masculine, feminine, neuter, singular, or plural as context may require.

12.13. Recitals. Any and all recitals herein set forth are hereby deemed to be true and correct, and shall further be deemed incorporated by reference into and made a part hereof.

12.14. Further Assurances. After the date hereof, the parties hereto shall execute and deliver such further and other instruments and items as any of the parties hereto may reasonably request and as may be reasonably necessary to effectuate the transactions contemplated herein.

12.15. Attorneys' Fees. In the event that any party hereto is required to engage the services of legal counsel to enforce its rights under this Agreement against any other party hereto, regardless of whether such action results in litigation, the prevailing party shall be entitled to collect and recover reasonable attorneys' fees and costs from such other party, which in the event of litigation shall include fees and costs incurred both at trial and on appeal.

12.16. Time of the Essence. Time shall be of the essence with respect to each and every one of the various undertakings and obligations set forth herein.

12.17. Construction. This Agreement was negotiated and reviewed by all parties hereto and their respective legal counsel. No portion of this Agreement shall be construed against any drafting party.

IN WITNESS WHEREOF, the parties have entered into this Agreement as of the day first above set forth.

Capco Steel Corporation

By: 

Patricia G. Caparco
President

Dorel Steel Erection Corporation

By: 

Name:
Title: VICE PRES.

James F. Stearns Company

By: 

Name: John A. Stearns
Title: President

Prime Steel Corporation

By: 

Name:
Title: Vice President

EXHIBIT A

Agreement between Canam Steel Corporation and Capco Steel Corporation

EXHIBIT B

**Schedule of Labor, Materials, and Resources to Be Contributed
by each of Capco, Dorel, Stearns, and Prime**

EXHIBIT C

**Schedule of Compensation of Administrative Project Manager
(Capco Steel Corporation)**

J:\SHARED\LAWYER3\Capco re Boston Conv\Memo of Understanding (8-6-01).wpd

SCHEDULE 1

Capco Steel Corporation ("Capco"), Dorel Steel Erection Corporation ("Dorel"), James F. Stearns Company ("Stearns"), and Prime Steel Corporation ("Prime") hereby further agree as follows:

That Capco has entered into a subcontract with Canam Steel Corporation ("Canam") dated January 26, 2001, a copy of said subcontract is attached hereto and incorporated herein, concerning the project known as the "Boston Convention and Exhibition Center, South Boston".

That Canam has entered into a contract with Clark/Huber, Hunt & Nichols/Berry ("Clark/Huber") as construction manager. Said contract is dated October 12, 2000, a copy of which is attached hereto and incorporated herein.

That by signing the attached Memorandum of Understanding and copy of this Schedule 1, Subcontractor hereby agrees to be bound to Capco as to the same terms and conditions that Capco is bound to Canam pursuant to the aforesaid subcontract with Canam dated January 26, 2001 and that certain contract with Canam and Clark/Huber dated October 12, 2000, and all exhibits noted in the attached contracts.

That Subcontractor hereby acknowledges that it has received the aforesaid contracts and all exhibits that are attached thereto, and that all of the foregoing are hereby incorporated by reference.

That notwithstanding anything to the contrary, it is a condition precedent of any payment to be made under the Subcontracts that payment shall be made by Capco only when and if Capco receives corresponding payment from Canam.

Capco Steel Corporation

By: 

Patricia G. Caparco
President

Dorel Steel Erection Corporation

By: 

Name:
Title: Vice Pres.

James F. Stearns Company

By: 

Name: John F. Stearns
Title: President

Prime Steel Corporation

By: 

Name: John F. Stearns
Title: Vice President